### STATEMENTS OF FINANCIAL POSITION

OTATEMENTO OF THAT TOTAL TOTAL TOTAL		
	GI	ROUP
	2021 Rs'000	2020 Rs'000
ASSETS Non-current assets Current assets Assets classified as held for sale	2,302,569 2,006,361	2,380,602 1,449,814 51,445
Total assets	4,308,930	3,881,861
EQUITY AND LIABILITIES Capital and reserves Owners' interest Non controlling interests	1,246,736 182,015	1,263,866 150,755
Total equity Non-current liabilities Current liabilities Liabilities directly associated with assets classified as held for sale	1,428,751 958,148 1,922,031	1,414,621 784,843 1,631,387 51,010
Total equity and liabilities	4,308,930	3,881,861
Net assets per share (Rs) Number of ordinary shares	110.73 11,259,388	112.25 11,259,388

## STATEMENTS OF PROFIT OR LOSS

OTATEMENTO OF THOM OF EGGS		
	GR	OUP
	2021	2020
	Rs'000	Rs'000
Revenue	3,634,553	2,914,132
Profit/(loss) before finance costs	133,163	(32,868)
Finance costs	(80,467)	(79,388)
Share of results of associates & joint ventures	(66,069)	(129,268)
Net profit/(loss) on disposal of investments	24,609	(5,288)
Net impairment of asset	(14,715)	(82,476)
Profit/(loss) before tax	(3,479)	(329,288)
Income tax	(11,603)	11,366
Profit/(loss) for the year from continuing operations	(15,082)	(317,922)
Discontinued operations	-	(18,652)
Post tax profit/(loss) from discontinued operations Attributable to:	(15,082)	(336,574)
Owners of the parent	(24,289)	(289.807)
Non controlling interests	9,207	(46,767)
Profit/(loss) for the year	(15,082)	(336,574)
Other comprehensive income/(loss) for the year net of tax	(673)	(2,747)
Total comprehensive income/(loss) for the year	(15,755)	(339,321)
Total comprehensive income/(loss) attributable to:		
Owners of the parent	(17,130)	(295,608)
Non controlling interests	1,375	(43,713)
	(15,755)	(339,321)
Loss per share from continuing operations (Rs/cents)	(2.16)	(24.99)
Loss per share from discontinued operations (Rs/cents)	-	(0.75)

# STATEMENTS OF CHANGES IN EQUITY

	Controlling Interests Rs'000	Non- controlling Interests Rs'000	Total Rs'000
GROUP			
Balance at 1 January 2021 Profit/(loss) for the year Total comprehensive income/(loss)	<b>1,263,866</b> (24,289)	<b>150,755</b> 9,207	<b>1,414,621</b> (15,082)
for the year Acquisition of subsidiary Disposal of Subsidiary	7,159 - -	(7,832) 27,379 2,506	(673) 27,379 2,506
Balance at 31 December 2021	1,246,736	182,015	1,428,751
Balance at 1 January 2020 Profit/(loss) for the year Other comprehensive income/(loss)	1,582,294 (289,807)	178,722 (46,767)	1,761,016 (336,574)
for the year Change in ownership interest in subsidiary that does	(5,801)	3,054	(2,747)
not result in loss of control Disposal of Subsidiary Dividends payable to non controlling	(22,820)	18,655 (825)	(4,165) (825)
shareholders	-	(2,084)	(2,084)
Balance at 31 December 2020	1,263,866	150,755	1,414,621

# STATEMENTS OF CASH FLOWS

	GRO	OUP
	2021	2020
	Rs'000	Rs'000
Continuing operations		
Net cash generated from/(absorbed in)		
operating activities	58,449	(70,817)
Net cash generated from/(absorbed in)	(11,018)	12.443
investing activities Net cash generated from/(absorbed in)	(11,016)	12,443
financing activities	159,462	(36,424)
Net increase/(decrease) in cash and		
cash equivalents	206,893	(94,798)
At 01 January	(167,273)	(84,740)
Effect of foreign exchange difference	(11,016)	12,265
At 31 December	28,604	(167,273)

### NOTES TO THE AUDITED CONDENSED FINANCIAL STATEMENTS

The reportable segments are strategic business units that offer different products and services.

	Investment & Corporate Rs'000	Technology Rs'000	Chemicals Rs'000	Equipment & Systems Rs'000	Consolidation adjustments Rs'000	Total Rs'000
Year ended 31 December 2021					1.0 000	1.0 000
Total segment revenues	171,120	892,925	1,749,962	1,285,974	-	4,099,982
Inter-segment sales	(4,344)	(120,755)	(37,112)	(36,299)	(266,919)	(465,429
Revenues from external customers	166,776	772,170	1,712,850	1,249,675	(266,919)	3,634,553
Segment profit/(loss)	19,689	17,270	53,209	60,174	(17,179)	133,163
Share of result of associates and joint ventures	(52,672)	-	(13,397)	-	-	(66,069
Finance costs	(22,351)	(10,731)	(38,926)	(19,615)	11,155	(80,467
Net profit on disposal of investments	-	-	-	27,680	(3,071)	24,609
Net impairment of receivables	(595)	(265)	(1,037)	(12,818)	-	(14,715
Profit/(Loss) before tax	(55,929)	6,274	(151)	55,422	(9,094)	(3,479
Income tax	1,108	(2,722)	(3,663)	(6,326)	-	(11,603
Net profit/(loss) after tax	(54,821)	3,552	(3,814)	49,096	(9,094)	(15,082
Total assets						
31 December 2021	2,738,214	486,774	1,657,211	1,318,775	(1,892,044)	4,308,930
31 December 2020	1,580,934	332,237	1,510,966	457,724	-	3,881,861
	Investment & Corporate Rs'000	Technology Rs'000	Chemicals Rs'000	Equipment & Systems Rs'000	Consolidation adjustments Rs'000	
Year ended 31 December 2020	Corporate			Systems	adjustments	
<b>Year ended 31 December 2020</b> Total segment revenues	Corporate			Systems	adjustments	Rs'000
	Corporate Rs'000	Rs'000	Rs'000	Systems Rs'000	adjustments	<b>Rs'000</b>
Total segment revenues	Corporate Rs'000	Rs'000	<b>Rs'000</b>	Systems Rs'000	adjustments Rs'000	3,264,177 (350,045
Total segment revenues Inter-segment sales	Corporate Rs'000 161,607 (5,410)	714,634 (94,734)	1,510,436 (41,122)	Systems Rs'000 877,500 (35,942)	adjustments Rs'000	3,264,177 (350,045 <b>2,914,13</b> 2
Total segment revenues Inter-segment sales Revenues from external customers	Corporate Rs'000  161,607 (5,410)  156,197	Rs'000 714,634 (94,734) 619,900	1,510,436 (41,122) 1,469,314	Systems Rs'000 877,500 (35,942) 841,558	adjustments Rs'000 - (172,837) (172,837)	3,264,177 (350,045 <b>2,914,132</b> (32,868
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss)	Corporate Rs'000  161,607 (5,410)  156,197  21,464	Rs'000 714,634 (94,734) 619,900	1,510,436 (41,122) 1,469,314 (29,629)	Systems Rs'000 877,500 (35,942) 841,558	adjustments Rs'000 - (172,837) (172,837)	3,264,177 (350,045 <b>2,914,132</b> (32,868 (129,268
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss) Share of result of associates and joint ventures	Corporate Rs'000  161,607 (5,410)  156,197  21,464 (104,479)	Rs'000  714,634 (94,734)  619,900 (21,288)	1,510,436 (41,122) 1,469,314 (29,629) (24,789)	877,500 (35,942) 841,558 (3,415)	adjustments Rs'000  - (172,837) (172,837)	3,264,177 (350,045 <b>2,914,132</b> (32,868 (129,268 (79,388
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss) Share of result of associates and joint ventures Finance costs	Corporate Rs'000  161,607 (5,410)  156,197  21,464 (104,479) (33,148)	Rs'000  714,634 (94,734)  619,900 (21,288)	1,510,436 (41,122) 1,469,314 (29,629) (24,789)	877,500 (35,942) 841,558 (3,415)	adjustments Rs'000  - (172,837) (172,837)	3,264,177 (350,045 <b>2,914,132</b> (32,866 (129,266 (79,386 (5,286
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss) Share of result of associates and joint ventures Finance costs Net loss on disposal of investments	Corporate Rs'000  161,607 (5,410)  156,197  21,464 (104,479) (33,148) (5,288)	Rs'000 714,634 (94,734) 619,900 (21,288) - (5,629)	1,510,436 (41,122) 1,469,314 (29,629) (24,789) (37,707)	877,500 (35,942) 841,558 (3,415) - (20,711)	adjustments Rs'000  - (172,837) (172,837)	3,264,177 (350,045 <b>2,914,132</b> (32,868 (129,268 (79,388 (5,288 (82,476
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss) Share of result of associates and joint ventures Finance costs Net loss on disposal of investments Net impairment of receivables	Corporate Rs'000  161,607 (5,410)  156,197  21,464 (104,479) (33,148) (5,288) (8,339)	Rs'000 714,634 (94,734) 619,900 (21,288) - (5,629) - (2,250)	1,510,436 (41,122) 1,469,314 (29,629) (24,789) (37,707) - (31,913)	877,500 (35,942) 841,558 (3,415) - (20,711) - (39,975)	adjustments Rs'000  - (172,837)  (172,837)  17,808	Total Rs'0000 3,264,177 (350,045 2,914,132 (32,866 (79,388 (82,476 (329,288 11,366
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss) Share of result of associates and joint ventures Finance costs Net loss on disposal of investments Net impairment of receivables Profit/(Loss) before tax	Corporate Rs'000  161,607 (5,410)  156,197  21,464 (104,479) (33,148) (5,288) (8,339) (129,790)	Rs'000 714,634 (94,734) 619,900 (21,288) - (5,629) - (2,250)	1,510,436 (41,122) 1,469,314 (29,629) (24,789) (37,707) - (31,913) (124,038)	877,500 (35,942) 841,558 (3,415) - (20,711) - (39,975) (64,101)	adjustments Rs'000  - (172,837)  (172,837)  17,808	3,264,177 (350,045 2,914,132 (32,866 (129,266 (79,386 (5,286 (82,476 (329,286
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss) Share of result of associates and joint ventures Finance costs Net loss on disposal of investments Net impairment of receivables Profit/(Loss) before tax Income tax	Corporate Rs'000  161,607 (5,410)  156,197  21,464 (104,479) (33,148) (5,288) (8,339) (129,790) 4,529	Rs'000 714,634 (94,734) 619,900 (21,288) - (5,629) - (2,250)	1,510,436 (41,122) 1,469,314 (29,629) (24,789) (37,707) - (31,913) (124,038)	877,500 (35,942) 841,558 (3,415) - (20,711) - (39,975) (64,101) 3,778	adjustments Rs'000  - (172,837)  (172,837)  17,808	Rs'000 3,264,177 (350,045 2,914,132 (32,866 (129,266 (79,386 (5,286 (82,476 (329,286 11,366 (18,652
Total segment revenues Inter-segment sales Revenues from external customers Segment profit/(loss) Share of result of associates and joint ventures Finance costs Net loss on disposal of investments Net impairment of receivables Profit/(Loss) before tax Income tax Post tax profit/(loss) from discontinued operations	Corporate Rs'000  161,607 (5,410)  156,197  21,464 (104,479) (33,148) (5,288) (8,339)  (129,790) 4,529 2,184	Rs'000 714,634 (94,734) 619,900 (21,288) - (5,629) - (2,250) (29,167) 2,876	Rs'000  1,510,436 (41,122)  1,469,314 (29,629) (24,789) (37,707) - (31,913) (124,038) 183 -	877,500 (35,942) 841,558 (3,415) - (20,711) - (39,975) (64,101) 3,778 (20,836)	adjustments Rs'000  - (172,837)  (172,837)  17,808 17,808	3,264,177 (350,048 2,914,132 (32,866 (129,266 (79,388 (5,288 (82,476 (329,288

# PROFILE

Based in Mauritius, Harel Mallac (the Group) also operates in six countries in Africa and the Indian Ocean and employs some 860 persons. It comprises of four divisions: Technology, Chemicals, Equipment & Systems and Investments & Corporate

# OVERALL PERFORMANCE

For the year ended 2021, the Group achieved a consolidated revenue from continuing operations of Rs 3.6 billion compared to Rs 2.9 billion for the previous year.

This increase in revenue for the period under review was driven by a better performance from all the operational divisions of the Group as well as the turnover generated by Aerolik Ltd. (formerly known as Aldes (Mauritius) Limited) and Aerolik.OI (formerly known as Aldes Réunion), two entities acquired by the Group in May 2021.

The Group posted a Profit Before Finance Costs (PBFC) of Rs 133m for the year, showing a marked improvement on the loss situation recorded in 2020 on the back of higher sales and cost containment across the Group.

The Group ended the year with net losses after tax of Rs 15m, compared to losses of Rs 337m in 2020 after accounting for finance costs and share of losses from associates of Rs 80m and Rs 66m respectively, as well as a gain of Rs 25m from disposal of a subsidiary.

The Group cash flow from operating activities continued to improve during 2021 with net cash generated of Rs 58m for the year, compared to Rs 71m being absorbed in 2020.

Our Investments & Corporate division which consists of the Group's investment in associates and property portfolio (in Hospitality, Energy and Engineering & Construction) remained severely impacted during the first semester of 2021 with the closure of the Mauritian borders. Our share of losses did however register a significant improvement to a loss of Rs 55m compared to 2020. Our investment in the energy sector showed a marked progress in results whereas our investments in the hospitality sector remained in a loss-making position even though signs of recovery were felt as from October 2021 when Mauritius opened itself to the world again.

Our Technology division posted revenues higher than last year by Rs 152m (+25%). Despite the impact of the marked increase in the cost of imports, the division recorded an improved performance compared to the previous year due to the rise in sales and cost containment measures. The division's PBFC shows an improvement to Rs 17m compared to losses of Rs 21m in 2020.

Our Chemicals division achieved significantly better results than last year even though the division suffered from the closure of the hospitality sector which accounts for an important part of its business portfolio. The main contributor to the division's improved turnover and operational profitability is the MCFI Group. The division's PBFC shows a marked improvement to Rs 53m compared to losses of Rs 30m in 2020.

The results of the Equipment & Systems division include the figures generated by its new subsidiaries Aerolik Ltd. and Aerolik.Ol trading in controlled mechanical ventilation (CMEV) systems and air distribution equipment and in the manufacture of ducting. The division's traditional activities, although negatively impacted by the global scarcity of supply in certain lines of products, still managed through the support of its trading partners to improve its operational performance versus last year. The division's PBFC shows an improvement to Rs 60m compared to losses of Rs 3m in 2020.

# **GROUP UPDATES**

Harel Mallac's sustainability programme – the Planet Goals 2025 - was further deployed, with a focus on waste (record amounts of 18.9 tonnes of paper and 3.6 tonnes of e-waste were channelled to recycling in 2021) and gender equity (notably with the setting up of the Women Circle forum).

# OUTLOOK

The Russia-Ukraine conflict and the Covid-19 pandemic pose significant risks to the global economy and Mauritius will undoubtedly be impacted. Delays in supply chains lead time, increased costs of imports and foreign currency volatility and scarcity are expected to remain major challenges for the business community in 2022. The Group will build on its resilience to fare amidst what could be yet another challenging year.

These abridged financial statements, prepared in line with International Financial Reporting Standards and audited by Nexia Baker and Arenson, were authorised for issue by the Board of Directors on 31 March 2022.

The statement of direct and indirect interests of officers of the Company required under the rule 8(2)m of the Securities (Disclosure Obligations of Reporting Issuers) Rules 2007 is available upon request from the Company Secretary, HM Secretaries Ltd, 18 Edith Cavell Street, Port-Louis.

Copies of the abridged audited financial statements are available free of charge upon request at the Company's registered office, 18 Edith Cavell street, Port-Louis.

This report is issued pursuant to Listing Rule 12.14 and the Securities Act 2005. The Board of Directors of Harel Mallac & Co. Ltd accepts full responsibility for the accuracy of the information contained therein.

# By order of the Board

HM Secretaries Ltd Company Secretary

31 March 2022



Consolidation

STATEMENT OF FINANCIAL POSITION	GROUP				
	30 Sep 2021 Rs'000	31 Dec 2020 Rs'000			
ASSETS Non-current assets Current assets Assets classified as held for sale	2,276,070 1,625,172	2,380,602 1,449,814 51,445			
Total assets	3,901,242	3,881,861			
EQUITY AND LIABILITIES Capital and reserves Owners' interest Non controlling interests	1,137,667 171,171	1,263,866 150,755			
Total equity Non-current liabilities Current liabilities Liabilities directly associated with assets classified as held for sales	1,308,838 1,005,912 1,586,492	1,414,621 784,843 1,631,387 51,010			
Total equity and liabilities	3,901,242	3,881,861			
Net assets per share (Rs) Number of ordinary shares	101.04 11,259,388	112.25 11,259,388			

#### STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	GROUP						
	Three months to 30 Sep 2021 Rs'000	Three months to 30 Sep 2020 Rs'000	Nine months to 30 Sep 2021 Rs'000	Nine months to 30 Sep 2020 Rs'000			
Revenue	904,372	829,249	2,372,133	2,126,443			
Profit/(loss) before finance costs Finance costs Share of results of associates & joint ventures Profit on disposal of subsidiaries	48,997 (17,252) (55,219)	(23,127) (14,702) (53,041) (4,818)	24,449 (49,058) (93,773) 24,418	(79,343) (52,129) (105,848) (4,818)			
Loss before tax Income tax Post tax profit/(loss) from discontinued operations	(23,474) (7,390)	(95,688) (9,789) 9,293	(93,964) (15,539)	(242,138) (13,347) (10,737)			
Loss for the period	(30,864)	(96,184)	(109,503)	(266,222)			
Attributable to: Owners of the parent Non controlling interests	(38,437) 7,573	(91,431) (4,753)	(107,143) (2,360)	(239,753) (26,469)			
Loss for the period Other comprehensive (loss)/profit for the period net of tax	(30,864)	(96,184) 20,723	(109,503) (24,894)	(266,222) 12,036			
Total comprehensive loss for the period	(42,527)	(75,461)	(134,397)	(254,186)			
Other comprehensive loss attributable to: Owners of the parent Non controlling interests	(8,537) (3,126)	20,379 344	(19,056) (5,838)	10,655 1,381			

(11,663)

(3.41)

## NOTES TO THE UNAUDITED CONDENSED FINANCIAL STATEMENTS

The reportable segments are strategic business units that offer different products and services.

	Investment & Corporate Rs'000	Technology Rs'000	Chemicals Rs'000	Equipment & Systems Rs'000	Consolidation adjustments Rs'000	Total Rs'000
Nine months ended 30 September 2021 Total segment revenues Inter-segment revenues	115,615 (25,615)	585,580 (91,014)	1,163,905 (11,262)	834,197 (46,345)	(152,928)	2,699,297 (327,164)
Revenues from external customers	90,000	494,566	1,152,643	787,852	(152,928)	2,372,133
Segment (loss)/profit Share of results of associates & joint ventures Finance costs Profit on disposal of subsidiaries	(850) (92,265) (16,287)	(2,932) - (2,783) -	<b>11,983</b> (1,508) (23,838)	23,552 - (14,014) 24,418	<b>(7,304)</b> - 7,864 -	<b>24,449</b> (93,773) (49,058) 24,418
(Loss)/profit before tax Income tax	<b>(109,402)</b> 469	<b>(5,715)</b> (2,535)	(13,363) (5,884)	<b>33,956</b> (7,589)	560	<b>(93,964)</b> (15,539)
Net (loss)/profit after tax	(108,933)	(8,250)	(19,247)	26,367	560	(109,503)
Total assets 30 September 2021	1,505,455	255,671	1,498,498	641,618	-	3,901,242
31 December 2020	1,580,934	332,237	1,403,805	564,885	-	3,881,861
Nine months ended 30 September 2020 Total segment revenues Inter-segment revenues	105,094 (3,272)	534,313 (33,300)	1,068,521 (10,804)	652,223 (50,179)	- (136,153)	2,360,151 (233,708)
Revenues from external customers	101,822	501,013	1,057,717	602,044	(136,153)	2,126,443
Segment loss Share of results of associates & joint ventures Finance costs Loss on disposal of subsidiaries	(674) (91,554) (26,861) (4,818)	(13,816) - (3,698) -	(31,028) (14,294) (22,748)	(12,795) - (16,339)	(21,030) - 17,517 -	(79,343) (105,848) (52,129) (4,818)
Loss before tax Income tax Post tax profit/(loss) from discontinued operations	(123,907) (774) 2,174	(17,514) (4,568)	(68,070) (3,356)	(29,134) (4,649) (12,911)	(3,513)	(242,138) (13,347) (10,737)
Net loss after tax	(122,507)	(22,082)	(71,426)	(46,694)	(3,513)	(266,222)
Total assets 30 September 2020	1,603,958	326,630	1,411,371	642,969	-	3,984,928
31 December 2019	1,797,349	381,882	1,520,486	640,975	-	4,340,692

### STATEMENTS OF CHANGES IN EQUITY

	Owner of the Parent Rs'000	Non-controlling interests Rs'000	Total Rs'000
GROUP			
Balance at 1 January 2021 Loss for the period Other comprehensive losses Acquisition of subsidiary	<b>1,263,866</b> (107,143) (19,056)	<b>150,755</b> (2,360) (5,838) 28,614	1,414,621 (109,503) (24,894) 28,614
Balance at 30 September 2021	1,137,667	171,171	1,308,838
Balance at 1 January 2020 Loss for the period Other comprehensive (losses)/income	<b>1,582,294</b> (239,753) 10,655	<b>178,722</b> (26,469) 1,381	<b>1,761,016</b> (266,222) 12,036
Balance at 30 September 2020	1,353,196	153,634	1,506,830

#### STATEMENTS OF CASH ELOWS

GR	OUP
nonths p 2021 Rs'000	Nine months 30 Sep 2020 Rs'000
22,616	(148,709)
(1,141)	(5,767)
98,560	92,410
20,035	(62,066)
67,273)	(84,740)
20,035	(62,066)
(967)	(371)
51,795	(147,177)
	67,273) 220,035 (967) 51,795

#### **PROFILE**

> Based in Mauritius, Harel Mallac (the Group) also operates in five countries in Africa and the Indian Ocean and employs some 900 persons. It comprises of four divisions: Technology, Chemicals, Equipment & Systems and Investments & Corporate.

## OVERALL PERFORMANCE

Loss per share from continuing operations (Rs/cents)

Loss per share from discontinued operations (Rs/cents)

For the first nine months, the Group achieved a consolidated revenue from continuing operations of Rs 2.4 billion compared to Rs 2.1 billion for the same period

This increase in revenue for the period under review was mainly generated during the second and third quarters of 2021 and was driven by a better performance from the Chemicals and Equipment & Systems divisions. This reflects the slow-paced recovery of the Mauritian economy including a pickup in demand from the hospitality sector in the 3rd quarter.

The Group posted a Profit Before Finance Costs of

Rs 24 million for the nine months, showing a marked improvement compared to the loss situation of the prior year despite soaring cost of products/raw materials together with logistics-related expenses.

20,723

(8.67)

0.55

(24,894)

(9.52)

After accounting for interest costs of Rs 49 million and share of losses from associates of Rs 94 million mitigated by a gain of Rs 24 million from disposal of a subsidiary. the Group ended the first nine months with net losses before tax of Rs 94 million compared to losses of Rs 242 million for the corresponding period last year.

The Group cash flow from operating activities continued to improve during the third quarter of 2021 with net cash generated of Rs 123 million for the nine months compared to Rs 149 million being absorbed last year.

The Investments & Corporate division which regroups mainly the Group's assets (Property and Associates) has generated slightly less revenue due to lower dividends from associates and rental income compared to last year. Moreover, as mentioned above, even though the share of results from our associates and joint ventures registered a slight improvement on the back of better Rs 49 million for the quarter under review and results from our investments in the energy sector, a loss

of Rs 109 million was recorded by this division as the latter's investments in the hospitality sector remained in a loss-making position.

12,036

(20.95)

(0.35)

Our Technology division generated revenue at par with last year whilst remaining heavily impacted by the rise in the cost of imports and logistics resulting in a margin squeeze. Its results show a slight improvement compared to the previous year mainly following continued fixed cost containment measures.

Our Chemicals division achieved significantly better results than last year. The MCFI Group continues to be the main contributor to the increase in the division's turnover and operational profitability. However the division is still suffering from the closure of the hospitality sector which accounts for an important part of its business portfolio. Despite improved net results the division posted a net loss of Rs 19 million in 2021 compared to losses of Rs 71 million in 2020.

The results of the Equipment & Systems division include the figures generated by its new subsidiaries Aldes Mauritius and Aldes Reunion acquired on 31 May 2021 and trading in controlled mechanical ventilation (CMEV) systems and air distribution equipment and in the manufacture of ducting. The division's traditional activities, although negatively impacted by the global scarcity of supply in certain lines of products, still managed through the support of its trading partners to improve its operational performance versus last year.

#### GROUP LIPDATES

We are proud to report that 94% of the Group's workforce opted for vaccination against Covid-19. Beyond showing their commitment to the community at large it will make the workplace safer for all and enhance business continuity for the benefit of all our stakeholders.

The Group welcomed Mr. Laurent Roussel as the new Managing Director of Archemics in October 2021.

The last quarter of the year is traditionally the most important one for the Group. Even though there are clear encouraging signs of an economic recovery especially with the reopening of our borders in October last, we remain cautious as world-wide logistics and procurement challenges, increases in the cost of raw materials, the availability of foreign currency and, unfortunately, the resurgence of Covid-19 are inherent risks going forward.

These unaudited abridged financial statements, prepared in line with International Financial Reporting Standards were authorised for issue by the Board of Directors 11 November 2021

The statement of direct and indirect interests of officers of the Company required under the rule 8(2)m of the Securities (Disclosure Obligations of Reporting Issuers) Rules 2007 is available upon request from the Company Secretary, HM Secretaries Ltd, 18 Edith Cavell street,

Copies of the abridged unaudited financial statements are available free of charge upon request at the Company's registered office, 18 Edith Cavell street, Port Louis.

This report is issued pursuant to Listing Rule 12:20 and the Securities Act 2005. The Board of Directors of Harel Mallac & Co. Ltd accepts full responsibility for the accuracy of the information contained therein.

#### By order of the Board **HM Secretaries Ltd** Company Secretary

11 November 2021



# UNAUDITED CONDENSED FINANCIAL STATEMENTS FOR THE SIX MONTHS AND QUARTER ENDED 30 JUNE 2021

STATEMENTS OF FINANCIAL POSITION			GROU	JP	NOTES TO THE UNAUDITED CONDENSED FINANCIAL STATEMENTS								
			30 June 2021	31 December 2020	The reportable segments ar	re strategic busines			s and services.				
			Rs'000	Rs'000				stment &			Equipment &	Consolidation	
ASSETS								rporate s'000	Technology Rs'000	Chemicals Rs'000	Systems Rs'000	adjustments	Total Rs'000
Non-current assets			2,302,891	2,380,602	Six months ended 30 June	e 2021	ĸ	8'000	HS 000	HS 000	HS 000	Rs'000	HS 000
Current assets			1,750,251	1,449,814	Total segment revenues	C 2021		79,863	383,463	705,281	480,683	_	1,649,290
Assets classified as held for sale			-	51,445	Inter-segment revenues			19,689)	(51,399)	(10,813)	(14,344)	(85,284)	(181,529)
Total assets			4,053,142	3,881,861	Revenues from external c	customers		60,174	332,064	694,468	466,339	(85,284)	1,467,761
EQUITY AND LIABILITIES					0			(4.000)	4.054	(45.500)	(4.050)	(0.070)	(0.4.5.40)
Capital and reserves					Segment (loss)/profit Share of results of associat	toe & joint vontures		(1,838) 37,046)	4,051	(15,532) (1,508)	(4,859)	(6,370)	(24,548) (38,554)
Owners' interest			1,184,641	1,263,866	Finance costs	tes & joint ventures		10,886)	(2,213)	(16,083)	(9,380)	6,756	(31,806)
Non controlling interests			166,724	150,755	Profit on disposal of subsid	liaries	,	-		-	24,418	-	24,418
Total equity			1,351,365	1,414,621	(Loss)/profit before tax		- (4	49,770)	1,838	(33,123)	10,179	386	(70,490)
Non-current liabilities			1,043,780	784,843	Income tax			469	(2,225)	(3,530)	(2,863)	-	(8,149)
Current liabilities			1,657,997	1,631,387	Net (loss)/profit after tax		(4	49,301)	(387)	(36,653)	7,316	386	(78,639)
Liabilities directly associated with assets classif	ied as held for sales		-	51,010	Total assets								
Total equity and liabilities	iod do Hold for odioo		4,053,142	3.881.861	30 June 2021		1.5	61.916	318.767	1.474.285	698.174	_	4.053.142
Net assets per share (Rs)			105.21	112.25	31 December 2020			80,934	332,237	1,403,805	564,885	-	3,881,861
Number of ordinary shares			11.259.388	11.259.388									
Number of ordinary snares		_	11,233,300	11,203,300	Six months ended 30 June	e 2020		70.000	070 004	255 222	000 040		4 400 005
STATEMENTS OF PROFIT OR LOSS AND		GR	OUP		Total segment revenues Inter-segment revenues			70,386 (7,251)	372,864 (33,300)	655,906 (17.480)	399,049 (81,633)	(61,347)	1,498,205 (201.011)
OTHER COMPREHENSIVE INCOME	Three months to		Six months to	Six months to	Revenues from external c	ustomers		63.135	339.564	638.426	317,416	(61,347)	1.297.194
	30 June 2021	30 June 2020	30 June 2021	30 June 2020	rioronado irom externar e	,4010111010		00,100	000,001	000,120	017,110	(01,017)	1,207,101
	Rs'000	Rs'000	Rs'000	Rs'000	Segment profit/(loss)			172	2,964	(24,425)	(22,355)	(12,572)	(56,216)
Revenue	775,463	620,486	1,467,761	1,297,194	Share of results of associat	tes & joint ventures		46,293)	-	(6,514)	-	-	(52,807)
Profit/(loss) before finance costs	1,270	(9,706)	(24,548)	(56,216)	Finance costs			21,470)	(2,579)	(15,640)	(10,578)	12,840	(37,427)
Finance costs	(16,263)	(16,730)	(31,806)	(37,427)	(Loss)/profit before tax Income tax		(6	67,591) (190)	385 (2,382)	(46,579)	(32,933) (956)	268	(146,450) (3,558)
Share of results of associates & joint ventures	(26,630)	(28,822)	(38,554)	(52,807)	Post tax loss from discontir	nued operations		(190)	(2,302)	(30)	(20,031)	-	(20,031)
Profit on disposal of subsidiaries	-	-	24,418	-	Net loss after tax	naoa oporanono		67,781)	(1,997)	(46,609)	(53,920)	268	(170,039)
Loss before tax	(41,623)	(55,257)	(70,490)	(146,450)									
Income tax	(6,710)	(9,648)	(8,149)	(3,558)	Total assets								
Post tax loss from discontinued operations	-	(14,779)	-	(20,031)	30 June 2020 31 December 2019			3 <b>49,349</b> 397,349	305,242 381,882	1,397,958 1,520,486	<b>680,650</b> 640,975		<b>4,033,199</b> 4,340,692
Loss for the period	(48,333)	(79,684)	(78,639)	(170,039)	31 December 2019		1,7	31,043	301,002	1,320,400	040,873		4,040,032
· ·				, , , , ,	STATEMENTS OF	Owner of the	Non-	Ion- STATEMENTS OF CASH FLOWS					
Attributable to:					CHANGES	parent	controlling	Total				GRO	DUP
Owners of the parent	(40,643)	(68,830)	(68,706)	(148,680)	IN EQUITY		Interests		_		-	Six months	Six months to
Non controlling interests	(7,690)	(10,854)	(9,933)	(21,358)		Rs'000	Rs'000	Rs'000			_	30 June 2021	30 June 2020
Loss for the period	(48,333)	(79,684)	(78,639)	(170,038)	GROUP							Rs'000	Rs'000
Other comprehensive loss for the period net					Balance at 1 January 2021	1,263,866	150,755	1,414,621	Operating ac	tivities			
of tax	(11,333)	(16,012)	(13,231)	(8,687)		(00.700)	(0.000)	(70,000)		erated from/(absorbed	in) operating activities	26,368	(162,048)
Total comprehensive loss for the period	(59,666)	(95,696)	(91,870)	(178,725)	Loss for the period	(68,706)	(9,933)	(78,639)	from continuir	g operations		20,000	(102,040)
Other comprehensive loss attributable to:					Other comprehensive	(10,519)	(2,712)	(13,231)	Investing act	ivities			
Owners of the parent	(7,911)	(15,219)	(10,519)	(9,724)	losses		20.014	00.014	Net cash gene	erated from/(absorbed	n) investing activities	20,496	(12,813)
Non controlling interests	(3,422)	(793)	(2,712)	1,037	Acquisition of subsidiary		28,614	28,614	<ul> <li>Financing act</li> </ul>	tivities			
Non controlling interests					Balance at 30 June 2021	1,184,641	166,724	1,351,365	<ul> <li>Net cash gene</li> </ul>	erated from financing a	ctivities _	228,240	57,541
	(11,333)	(16,012)	(13,231)	(8,687)					Increase/(deci	rease)	_	275,104	(117,320)
Loss per share from continuing operations					Balance at 1 January 2020	1,582,294	178,722	1,761,016	Movement in	cash and cash equiv	alonte		
(Rs/cents)	(3.61)	(5.46)	(6.10)	(12.32)	Loss for the period	(148,680)	(21,358)	(170,038)	At 1 January	ousii anu oasii equiv	aicitta	(167,273)	(84,740)
Loss per share from discontinued operations	( )	(= -)	()	,,	Other comprehensive					dooroooo) in oook	anah navivalanta		
(Rs/cents)		(0.65)		(0.88)	(losses)/income	(9,724)	1,037	(8,687)		decrease) in cash and		275,104	(117,320)
					Balance at 30 June 2020	1,423,890	158,401	1,582,291	,	gn exchange difference	_	795	(832)
									= At 30 June		=	108,626	(202,892)
	down in the first quart			*	associates and joint ventures								
Based in Mauritius, Harel Mallac as the r	nuch-awaited annound	cement of The Gro	oup cash flow from	operating registered	d a slight improvement on	division still posted	d a loss.	a notable 1	00% of vaccinated	statt. statements	have been prepared u	sing Cavell street, Po	ort-Louis.

countries in Africa and the Indian July 2021.

#### OVERALL PERFORMANCE

This increase in revenue was mainly and was driven by the Chemicals

compared to Rs 1.3 billion for the same a marked increase in costs of sales million at the end of the period.

The Group cash flow from operating 1

sectors still unable to meet their which regroups mainly the Group's operational costs.

(the Group) also operates in five the reopening of our borders as from 1 activities continued to improve during the back of better results from our The performance of the Equipment & OUTLOOK the second quarter of 2021 with net cash investments in the energy sector. Systems division includes the results. Our borders are opened since 1 July the statutory financial statements for increases in cost of sales, which have last year. and stakeholders in specific business The Investments & Corporate division been partly mitigated by reduced GROUP UPDATES

environment gradually picking up after compared to losses of Rs 170 million for Nevertheless, the share of results and operational losses. Unfortunately, among employees stood at 72% early

This reflects a stronger business with net losses after tax of Rs 79 million rental income compared to last year. the increase in the division's turnover continuity. The overall vaccination rate one.

Ocean and employs some 900 During the quarter under generated of Rs 26 million compared to However, the Group's investments in of its new subsidiaries Aldes Mauritius 2021 but it is believed that the real the year ended 31 December 2020 persons. It comprises of four divisions: review the Group posted a Rs 162 million being absorbed last the hospitality sector are unfortunately and Aldes Reunion, acquired on 31 May impact on the Mauritian economy will except for the adoption of published Technology, Chemicals Equipment & profit before finance costs of year. The net increase in cash and still heavily impacted in 2021. The 2021, which contributed Rs 24 million only be visible in Q4. The economic Standards that are now effective. Systems and Investments & Corporate.

Rs 1.3 million and a loss of Rs 25 cash equivalents which benefited from division's net result while still being to the division's revenue in the second challenges which emerged in Q1 HS 1.3 million and a loss of HS 25 cash equivalents which defined from banking institutions negative has improved by Rs 18 million. quarter of 2021. A better performance spanning from raw materials sourcing For the first semester, the Group improvement compared to the previous under the Covid-19 Support Scheme Our Technology division continues has also been noted in the division's and supply chain to sales are still very achieved a consolidated revenue from year. These figures unfortunately increased by Rs 275 million resulting to generate revenue and net results activities in the sale of technology and much present. The sudden depreciation required under the rule 8(2)m of the continuing operations of Rs 1.5 billion reflect harsher trading conditions with in a positive cash position of Rs 109 at par with last year despite disruptive industrial equipment as opposed to of the Mauritian Rupee in June 2021 as Securities (Disclosure Obligations well as the limited availability of foreign of Reporting Issuers) Rules 2007 currencies add to the list of difficulties is available upon request from the Companies within the Group have that our operations need to overcome. Company Secretary, HM Secretaries generated during the second quarter financial commitments resulting in assets (Property and Associates) Our Chemicals division achieved better adopted a hybrid work schedule, in We therefore remain cautious in our Ltd, 18 Edith Cavell street, Port-Louis. increased provisions for doubtful debts. has generated less revenue due to results than last year. The MCFI Group, order to protect their employees from appreciation of the second semester and Equipment & Systems divisions. The Group ended this first semester lower dividends from associates and continues to be the main contributor to contamination, and maintain business which does remain our most important

the same accounting policies as for This report is issued pursuant to

The statement of direct and indirect information contained therein. interests of officers of the Company

Copies of the abridged unaudited financial statements are available free of charge upon request at the

Listing Rule 12.20 and the Securities Act 2005. The Board of Directors of Harel Mallac & Co. Ltd accepts full responsibility for the accuracy of the

By order of the Board **HM Secretaries Ltd** 11 August 2021



728,357 (36,059)692,298 (25,818) (11924)24,418 (15,543)(28,867)(1,439)(30,306)3,806,138 3.881.861 762.974 (86,266) 676,708 (46,510)(23,985)(20,697)(91, 192)6,090 (85, 102)(5,252) (90,354)4.106.523 4,340,692 Total Rs'000 1,414,621 (30,306)(1,898)(32,204)1,382,417

STATEMENTS OF FINANCIAL POSITION	GRO	OUP	NOTES TO THE UNAUDITED CONDENSED FINANCIAL S	STATEMENTS						
	31 March	31 December	The reportable segments are strategic business units that of	ffer different products	and services.					
	2021	2020			Investment &				Consolidation	
	Rs'000	Rs'000			Corporate	Technology			adjustments	Total
ASSETS					Rs'000	Rs'000	Rs'000	Rs'000	Rs'000	Rs'000
Non-current assets	2,317,735	2,380,602	Quarter ended 31 March 2021							
Current assets	1,488,403	1,449,814	Total segment revenues		28,310	160,715	354,931	184,401		728,3
Assets classified as held for sale	-	51,445	Inter-segment revenues		(673)	(8,279)	(1,418)	(6,326)	(19,363)	(36,0
Total assets	3,806,138	3,881,861	Revenues from external customers		27,637	152,436	353,513	178,075	(19,363)	692,2
EQUITY AND LIABILITIES			Segment loss		(1,420)	(2,202)	(9,426)	(4,484)	(8,286)	(25,8
Capital and reserves			Share of results of associates & joint ventures		(10,416)	-	(1,508)	-	-	(11,9
Owners' interest	1,233,195	1,263,866	Profit on disposal of subsidiaries		-	-	-	24,418	-	24,4
Non controlling interests	149,222	150,755	Finance costs		(5,287)	(1,079)	(8,128)	(4,540)	3,491	(15,
Total equity	1,382,417	1,414,621	Loss before tax Income tax		(17,123)	(3,281) (655)	(19,062) (594)	<b>15,394</b> (190)	(4,795)	<b>(28,</b> 8)
Non-current liabilities	749,120	784,843	Net loss after tax		(17.123)	(3,936)	(19.656)	15,204	(4.795)	(30,3
Current liabilities	1,674,601	1,631,387	Net loss after tax		(17,123)	(3,330)	(19,030)	15,204	(4,790)	1,001
Liabilities directly associates			Total assets							
with assets classified as held for sale	-	51,010	31 March 2021		1,597,782	323,903	1,350,090	534,363	-	3,806,
Total equity and liabilities	3,806,138	3,881,861	31 December 2020		1,580,934	332,237	1,403,805	564,885	<del>-</del>	3,881,8
Net assets per share (Rs)	109.53	112.25	Quarter ended 31 March 2020							
Number of ordinary shares	11,259,388	11,259,388	Total segment revenues		39,768	177,836	346,454	198,916	-	762,9
STATEMENTS OF PROFIT OR LOSS	GRO	NIIP	Inter-segment revenues		(1,367)	(13,132)	(7,234)	(10,708)	(53,825)	(86,2
CIALEMENTO OF THOM ON EGGO	Quarter to	Quarter to	Revenues from external customers		38,401	164,704	339,220	188,208	(53,825)	676,
	31 March 2021	31 March 2020	Segment loss		(3,827)	(505)	(19,663)	(17,374)	(5,141)	(46,
	Rs'000	Rs'000	Share of results of associates & joint ventures		(13,064)	(505)	(10,921)	(11,014)	(0,141)	(23,9
Revenue	692,298	676,708	Finance costs		(12,506)	(1,638)	(8,040)	(5,544)	7,031	(20,6
Loss before finance costs	(25,818)	(46,510)	Loss before tax		(29,397)	(2,143)	(38,624)	(22,918)	1,890	(91,
Finance costs	(15,543)	(20,697)	Income tax			(272)	5,280	1,082		6,0
Share of results of associates & joint ventures	(11,924)	(23,985)	Loss from continuing operations		(29,397)	(2,415)	(33,344)	(21,836)	1,890	(85,
Profit on disposal of subsidiaries	24,418	(==,===)	Post tax loss from discontinued operations			-		(5,252)	-	(5,2
Loss before tax	(28,867)	(91,192)	Loss for the period		(29,397)	(2,415)	(33,344)	(27,088)	1,890	(90,
Income tax	(1,439)	6,090	Total assets							
Post tax loss from discontinued operations	(-,,	(5,252)	31 March 2020		1,696,090	355,877	1,400,735	653,821	-	4,106,5
Loss for the period	(30,306)	(90,354)	31 December 2019		1,797,349	381,882	1,520,486	640,975	-	4,340,6
Attributable to:										
Owners of the parent	(28,063)	(79,850)	STATEMENTS OF CASH FLOWS			STATEMENTS OF CI	HANGES IN EQUITY		the Non-controlling	T-4-1
Non controlling interests	(2,243)	(10,504)		GRO	DUP			parent	Interests	Total
Loss for the period	(30,306)	(90,354)		Quarter to	Quarter to	GROUP		Rs'000	Rs'000	Rs'000
•	(30,300)	(90,334)		31 March 2021	31 March 2020	Balance at 1 Januar	v 2021	1.263.8	866 150,755	1,414,6
Other comprehensive (loss)/income for the period net of tax	(1,898)	7,325		Rs'000	Rs'000	Loss for the period	y 2021	(28,0		(30,3
Total comprehensive loss for the period	(32.204)	(83,029)	Continuing operations				(loss)/ income for the pe		608) 710	(1.8
iotal comprehensive loss for the period	(32,204)	(03,029)	Net cash absorbed in operating activities	(26,024)	(226,867)	Total comprehensive		(30,6		(32,2
Other comprehensive (loss)/income attributable to:			Net cash generated from/(absorbed in) investing activities	45,211	(5,155)	Balance at 31 March	•	1,233,1		1,382,4
Owners of the parent	(2 608)	5.405	. Tot odon gonerated from (absorbed in) investing activities	70,211	(0,100)					

## PROFILE

Owners of the parent

Non controlling interests

Based in Mauritius, Harel Mallac (the Group) also operates in five countries in Africa and the Indian Ocean and employs some 900 persons. It comprises of four divisions: Equipment & Systems, Chemicals, Technology and Investments & Corporate.

Loss per share from continuing operations(Rs/cents)

Loss per share from discontinued operations(Rs/cents)

#### OVERALL PERFORMANCE

Mauritius went into an unexpected second lockdown as from the 10<sup>th</sup> of March 2021, which put the Group in a very similar situation to last year, when the lockdown was declared on the 18<sup>th</sup> of March 2020. The Group was fortunately much better prepared this time; the switch to a full Work From Home mode and the Group's Covid-19 protocol aimed at safeguarding both the health of employees and business continuity were rolled out seamlessity.

The main difference, however, lies in the fact that most sectors of the Mauritian economy are still suffering from the aftermath of an unprecedently disrupted business

year in 2020; the Hospitality sector being, by far, the most affected one-For the first three months of 2021, which is traditionally one of our weakest quarters, the Group achieved a consolidated revenue from continuing operations of Rs 692 million, representing a marginal increase of 2%, compared to the same period last year. This positive variance is attributable to our Chemicals division. The Group's operations recorded a loss of Rs 26 million versus a loss of Rs 47 million last year. The same trend is noted in the net results as the losses have reduced from Rs 90 million to Rs 30 million for the quarter under review.

(2.608)

(1.898)

(2.49)

710

5 495

1.830

7,325

(6.86)

At 01 January

At 31 March

The Group's cash flow is also in a better position than last year with a net increase in cash and cash equivalents of Rs 66 million compared to a negative position of Rs 148 million in March 2020.

The Investments & Corporate division has generated less revenue (less dividends from associates and less rental income) than last year and has seen the share of results from associates and joint ventures reduced its

losses from Rs 13 million last year to Rs 10 million this year. This reflects a better performance for the quarter under review from our investments in the energy sector. The Group's investments in the Hospitality sector are unfortunately still heavily impacted in 2021. The division's net result, while still being negative, has improved by Rs 12 million.

Net increase/(decrease) in cash and cash equivalents

Net cash generated from financing activities

Effect of foreign exchange difference

The **Technology division** posted very similar net results compared to the same period last year. Even though the turnover was down by 10%, reduced operational expenses and improved margins allowed the division to somewhat mitigate the impact of the contraction in sales.

On the other hand, the improvement in the performance of the Chemicals division was mainly driven by the MCFI Group which, due to higher local and export sales, benefitted from the positive effect of its recent restructuring to improve its operational results by Rs 10 million. The loss from its associate in the construction sector was contained during the period under review.

The lockdown in March impacted more our Equipment and Systems division, which recorded lower revenues due to the postponement in the materialisation of several projects. The results of the division were, however, positively impacted by the disposal of Corexsolar International in February, which generated a profit on disposal of Rs 24 million.

46,900

66,087

(167, 273)

(101.209)

(23)

83,148

(148,874)

(84,740)

(234,210)

(596)

#### GROUP UPDATES

As a responsible employer, we reinforced our sanitary protocols and encourage vaccination amongst our employees. To date, 66% of our local workforce is vaccinated.

### OUTLOOK

The economic outlook is still fraught with uncertainty given the impact of the pandemic across the globe, having ramifications at all levels from raw materials, supply chain to sales. The Group remains confident of the benefits it will reap from the restructuring efforts in the Chemicals sector

and its strategic reorientation in other divisions. The announced reopening of our borders, together with the increasing number of Mauritians wanting to be

Balance at 1 January 2020

Balance at 31 March 2020

Other comprehensive income for the period

Total comprehensive loss for the period

Loss for the period

vaccinated do bring some comfort that the Mauritian economy will soon start its vital, even though slow, journey to recovery.

178,722

(10,504)

1,830

(8 674)

170,048

1,761,016

(90,354)

7,325

(83.029)

1,677,987

These unaudited abridged financial statements, prepared in line with International Financial Reporting Standards were authorised for issue by the Board of Directors on 29 June 2021.

The statement of direct and indirect interests of officers of the Company required under the rule 8(2)m of the Securities (Disclosure Obligations of Reporting Issuers) Rules 2007 is available upon request from the Company Secretary, HM Secretaries Ltd, 18 Edith Cavell street, Port Louis.

Copies of the abridged unaudited financial statements are available free of charge upon

request at the Company's registered office, 18 Edith

This report is issued pursuant to Listing Rule 12.14 and the Securities Act 2005. The Board of Directors of Harel Mallac & Co. Ltd accepts full responsibility for the accuracy of the information contained therein.

By order of the Board HM Secretaries Ltd Company Secretary 29 June 2021

1,582,294

(79,850)

(74.355)

1,507,939

5,495

